

Using Theories of Change for Monitoring, Evaluation & Learning



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Theories of Change in International Development
ODI
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A GRM FUTURES GROUP
COMPANY

About this presentation

- Our experience using Theories of Change as an analytic framework for a Theory-based evaluation
 - Security Sector Accountability & Police Reform (SSAPR) Programme
 - TOC Monitoring and Learning
 - Impact Evaluation using Contribution Analysis

SSAPR Programme



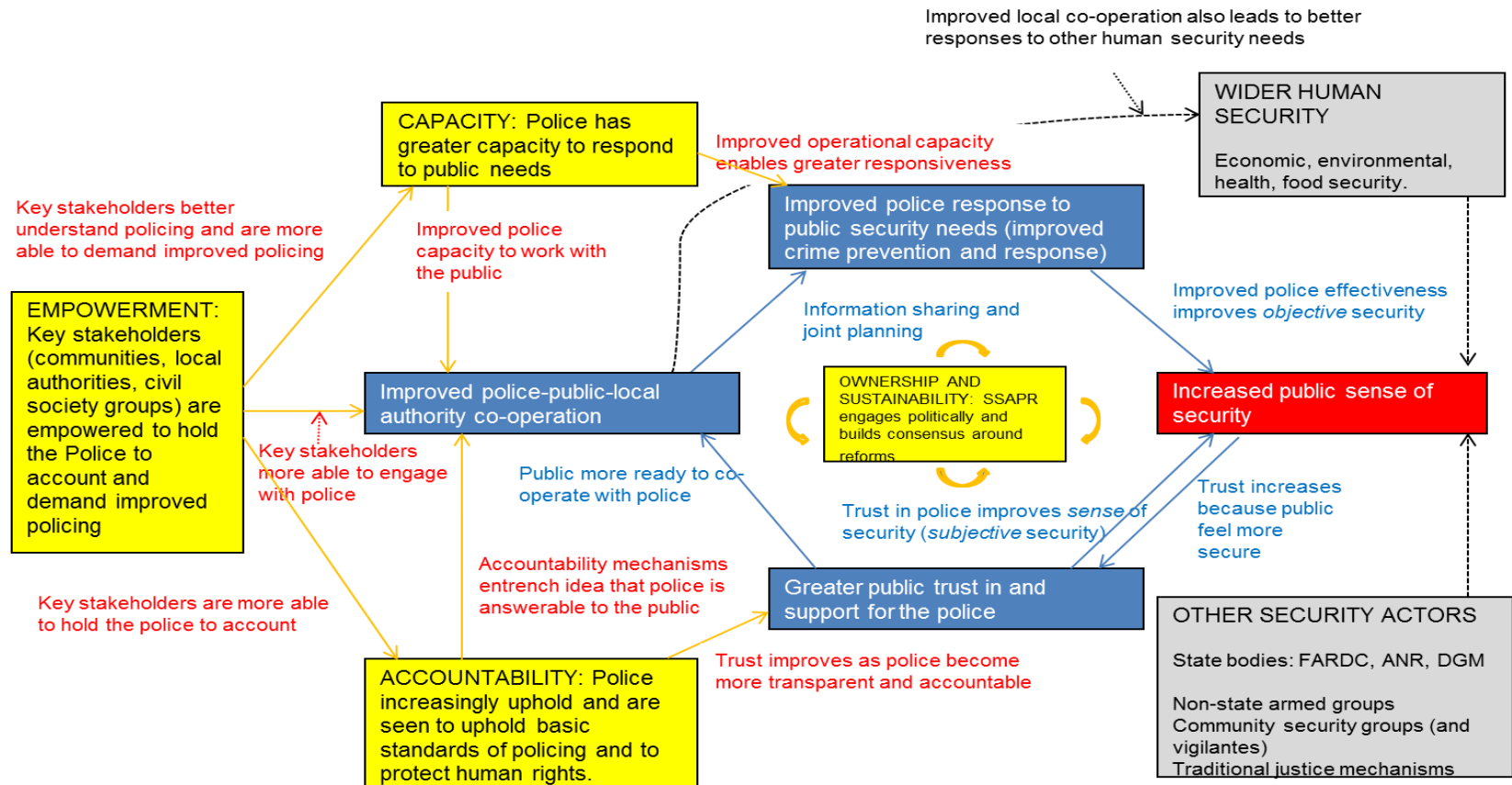
- DFID-funded 5 year programme
- Re-establishment of the rule of law through creation of accountable and service-oriented security and justice institutions
- Improved sense of public safety & security among Congolese citizens



- Police Support Programme
- Control & Coordination of Security Sector
- External Accountability
- ME&L

SSAPR's Theory of Change

- Programme began in 2009
- TOC developed in 2013 by UK Stabilisation Unit staff
- Reflected programme logic from implementers' perspective

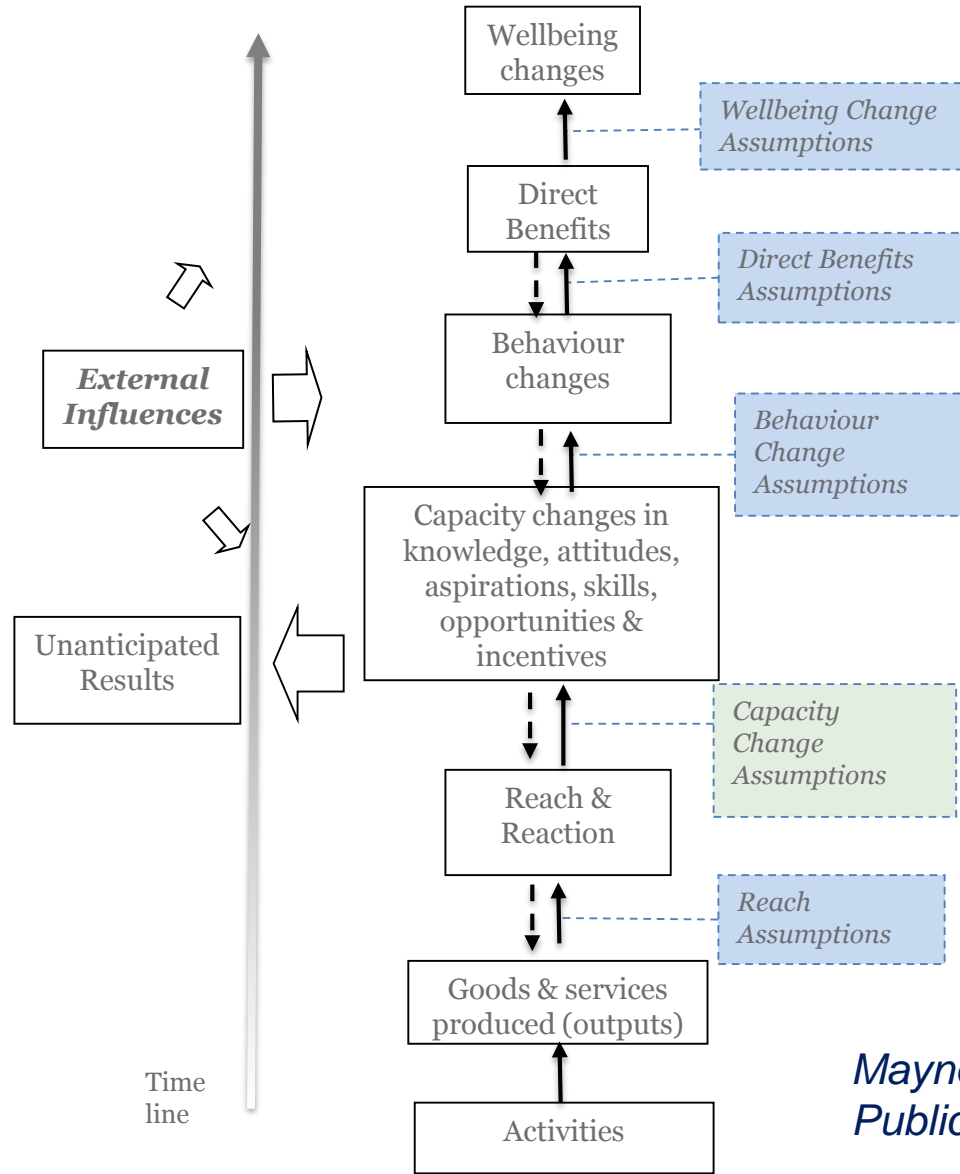


TOC as a framework to monitor community-level changes

- Underlying TOC logic from the **perspective of SSAPR beneficiaries**
- Identify lessons learned for **programme improvement**
- **Longitudinal mixed-method approach** using primarily qualitative methods
 - Community scorecards, FGDs and KIIs
- Diverse group of **programme stakeholders** in SSAPR intervention and comparison sites
 - Community respondent groups and direct SSAPR partners
- Production of **Quarterly Evidence Briefs** for programme stakeholders



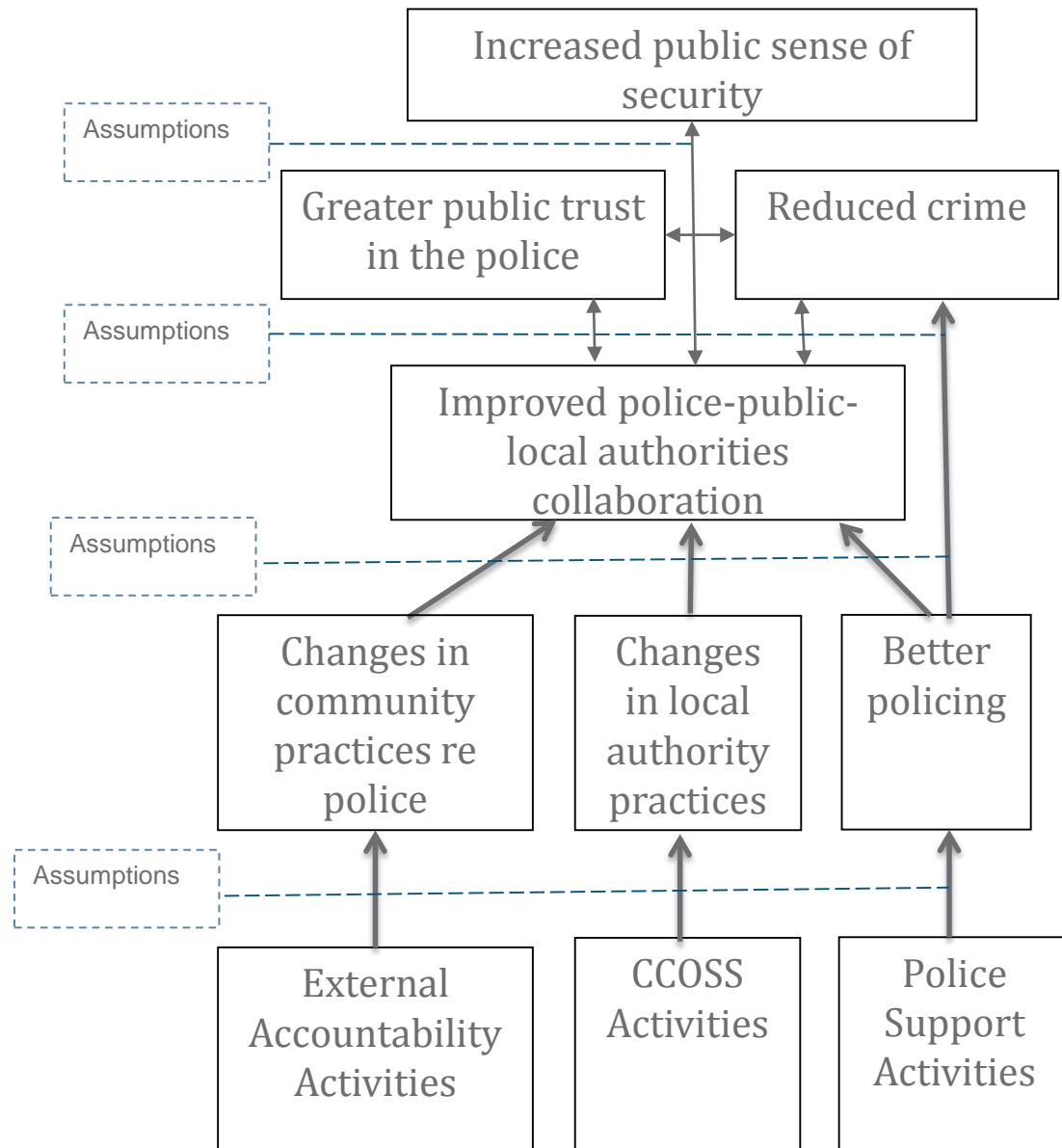
TOC to guide contribution analysis



- Useful TOC Models
- Organised by main actors/beneficiaries
- Focus on changes in behaviour
- Simple without simplifying complicated programme logic

Mayne J. Useful Theory of Change Models. Publication forthcoming

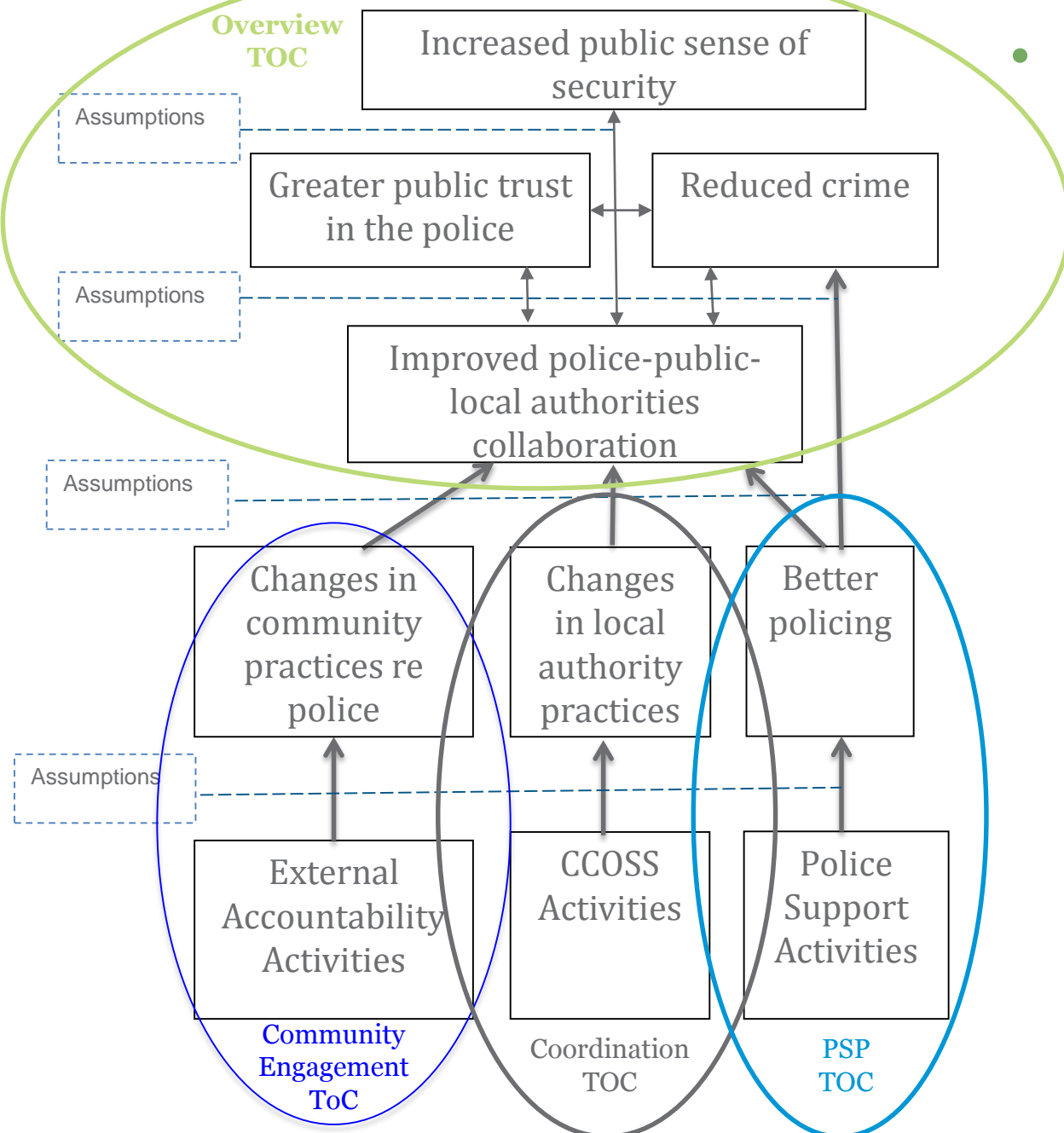
SSAPR TOC in Programme Pilot Sites



- Stakeholder participation in programme impact pathway and identification of most important **(salient) assumptions**
- Organising framework for analysing **secondary data**
- Prioritisation of additional **primary data collection**

SSAPR TOC in Programme Pilot Sites

Overview TOC



- **Benefits & challenges**
 - Identify **nested TOCs** by main stakeholder group
 - Supports for **causal claims**
 - **How** each of the different programme components **contributed to results**

Implications of the SSAPR evaluation for GRM moving forward

- Elaboration of a programme TOC is a useful framework for organising both **monitoring & learning** activities as well as **programme evaluation** activities
 - Better programme designs
 - Routine programme improvement
 - Internal and external evaluation purposes

Thank you
Merci beaucoup
Asante sana
Totondi Botondi
Matondo
Tuasakidila



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